

In 1991, CARE launched a transformative program in Niger that would change the world – at least parts of it. It harnessed the ancient practice of group savings in an innovative concept called Village Savings & Loan Associations. VSLAs offered women in particular a safe way to save money and access loans. No outside capital was needed – only a lockbox, three keys and some basic financial training. A quarter-century later, CARE VSLA members are doing the rest. Numbering more than 5 million strong across Africa and other parts of the globe, they are turning financial independence into better lives — for themselves, their families and their communities.



YEARS OF HELPING WOMEN BE THEIR OWN BANKERS



### WHERE CARE VSLA GROUPS WORK:

Afghanistan Bangladesh Benin Burundi Cambodia Cameroon Chad The Democratic **Republic of** the Congo Cote d'Ivoire Egypt **Ethiopia** Ghana Guatemala Guinea Haiti Jordan Kenya

Madagascar Malawi Mali Morocco Mozambique Myanmar Nepal Niger Pakistan Rwanda Sierra Leone Somalia Sudan Tanzania Uganda Vietnam Zambia Zimbabwe

#### 8

Group adds lending to the routine, making loans to members and collecting repayments with interest (A 10% MONTHLY RATE IS TYPICALLY APPLIED TO LOANS).

Group begins saving on a weekly basis and is trained on financial management.

Group sets the price per share and the minimum/maximum number of shares a member can purchase during a meeting.

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#### HOW VSLA GROUPS **WORK**

After 9-12 months, groups hosts "Share-Out Day," ending

the cycle and distributing

savings and profits to

members according to

the number of shares

each has purchased

during the cycle.

4 Group establishes a constitution and bylaws, including meeting frequency,

rules and regulations.

#### 10

Most groups quickly initiate a new cycle autonomously.

#### 1

Community is oriented to the VSLA concept.

#### 2

Individuals opt to join a group and identify their own members (TYPICALLY 15-25 MEMBERS).

Members trained on group governance and management. They receive a lockbox with three locks and three keys, and passbooks for recording transactions.

3

# CARE VSLAS **WORK** BECAUSE THEY:



Are simple and easily adapted to many contexts.



Require no physical infrastructure and no outside investment.



Offer members transparency in all transactions.



Rely on group discipline and social ties to ensure funds are managed well.



Provide a low-risk opportunity for very poor households to improve their wellbeing. 200,000 CARE VSLA groups in 35 countries

have mobilized **5 million** members,

more than **70%** of them women.

Group elects a chair-

person, secretary

and treasurer for a

one-year term.

# They generate more than **350 million**

financial transactions a year, and create

millions of dollars in annual savings.

Their loan repayment rate is



# **CHRONICLING** CARE'S SAVINGS-LED MOVEMENT

#### **1991**

CARE pioneers the VSLA concept in Niger as a means of empowering women to pool their savings, then loan one another money to start small businesses or pay for important life expenses. Those original groups were called *Mata Masu Dubara*, "Women on the Move."

#### **1993**

VSLAs expand beyond Niger for the first time, into Mozambique. They have since spread to 26 countries in Africa and 9 countries beyond the continent. VSLAs were a key piece of CARE's program to help Haitians rebuild their country after the 2010 earthquake, for instance. And they have taken root in Afghanistan, where groups apply service fees instead of interest, which is forbidden under Islamic law.

#### **1996**

World Vision becomes the first peer organization to adopt CARE's VSLA model. Others followed suit. As a result, more than 10 million people are engaged in VSLAs and groups like them across Africa.

# 2009

Barclays, CARE and Plan International launch the first partnership between a global bank and nonprofit organizations dedicated to linking savings groups to formal financial services. VSLA success story Goretti Nyabenda of Burundi appears on the cover of the New York Times magazine with the headline "Why Women's Rights Are the Cause of Our Time."

#### 2008

CARE launches Access Africa a signature initiative focused on massively scaling VSLAs and access to a suite of financial services across the continent.

#### 2007

CARE VSLA membership crosses the 1 million-person mark.

2001

CARE takes VSLA to East Africa, introducing it in Zanzibar and then mainland Tanzania before scaling across the region. The region today hosts more groups and members than any other.

#### **1991**

100 members 1 million members

4 million members

### 2016

Niger's Mata Masu Dubara

organizes a national

convention in Niamey,

Niger, where hundreds of

VSLA members across the

country gather to discuss

how to better assert their

political influence.

CARE launches a first-

of-its-kind partnership

that uses mobile phone

technology to link VSLA

groups with formal banks.

Former U.S. President Bill

neighborhood where the

was introduced as a joint

Clinton tours the Tanzanian

Banking on Change program

effort among CARE, Plan and

the Clinton Global Initiative.

CARE and Visa pilot a mobile app allowing VSLA members to record financial transactions so they can establish a credit history and qualify for loans. CARE VSLAs surpass 5 million members.

### **2014**

Existing networks of VSLAs expand in Liberia and Sierra Leone during the Ebola outbreak, as people see firsthand how savings groups become safety nets and critical information sources. CARE VSLAs surpass 4 million members.



5 million members

### VSLA MEMBERSHIP GROWTH CHART



# **Join the Movement**

Designing the next generation of VSLA

There are 1.1 billion "unbanked" women in the world. And CARE's experience has shown that those participating in VSLAs are more than ready for formal banking services. As VSLA groups mature, so grows their need for more diverse financial services like insurance and a more secure place to keep their savings and extra cash. Demand for larger and longer-term loans also increases, particularly at the beginning of a group's cycle, when savings are minimal. To fill these gaps, VSLA groups increasingly need to link with formal banks. And CARE is making that happen. The payoffs can be significant. Once linked with a bank, group member savings increase between 40 percent and 100 percent, and the average profit per member doubles. It is through these linkages that CARE will map the next frontier of VSLAs. We can give you more than a billion reasons to join us.

Visit care.org to learn more about CARE's efforts to economically empower women.



# What can you do? Invest in Change

#### **\$25**

supplies a VSLA start-up kit, including a savings lockbox and ledgers.

\$94 🍑

buys a bike so a CARE agent can travel among villages to train residents on the VSLA model.

\$2,000 🕋 🕯

funds the organization and training of one CARE Village Savings & Loan Association, which will financially empower marginalized women.

Donate today at gifts.care.org