

Executive Summary



Improve the health and economic status of underserved Zambians by removing the barriers to creating healthier communities



Problem

- Unreliable supply chain in rural public health facilities
- Lack of access to health products at the last mile



 An entrepreneurial model that will reliably supply affordable products and healthcare



Business Model

- End to End supply
- Affordable products
- · Access to basic healthcare education





- Trained 1500 CHEs
- Sold more than 800,000 units



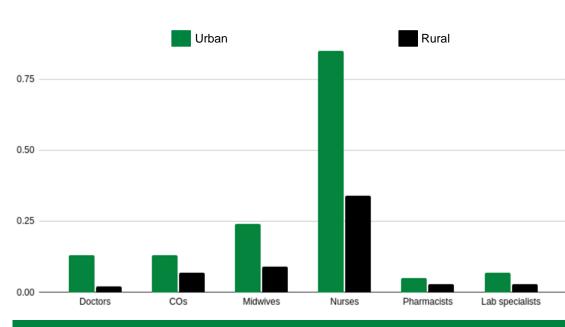
Scaling Plan

To establish and support a network of 7500 CHEs by 2025 that in return provide access to healthcare products and services to those in need.



Zambia is a landlocked country in sub-Saharan Africa. There is a shortage of healthcare massive personnel in Zambia with 1 doctor to every **16,000** people. Several rural communities have limited access to healthcare, lying several kilometers from existing health facilities. These communities face enormous challenges including inadequate water supply and malnutrition.

Zambia has critical human resources for health (HRH) shortages, leaving much of the rural population with inadequate access to health services

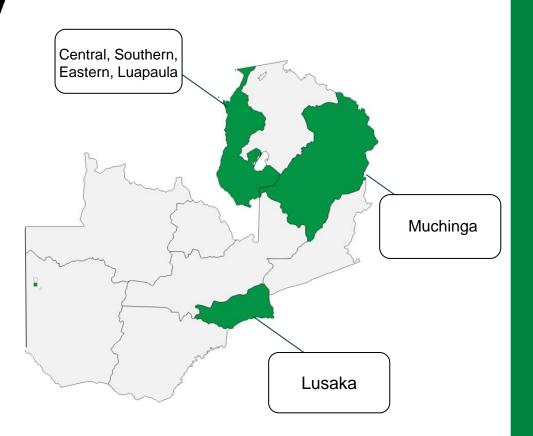


Many reasons account for this shortage and leading ones are:

- Uneven rural/urban distribution
- Proximity to nearest healthcare center
- Unreliable broken supply chain
- Lack of access to health products



Coverage |





Live Well is active in **50** communities across Zambia in Lusaka, Central, Southern, Eastern, Luapula and Muchinga. We target rural areas where the proportion of persons who report illness is nearly twice that of urban areas. Eastern Province has the highest incidence of illness of all ten provinces, at 24.7%.

The most common cause of the illness is fever/malaria – ailments that have been proven through studies to be addressable through CHWs in Zambia.

Live Well

Live Well Business Ltd. is an independent and for-profit social enterprise that is part of CARE International Network and working along with the Ministry of Health in Zambia. The innovative enterprise recruits, trains, builds, and supports a network of roaming Community Health Entrepreneurs (CHEs) who serve the health needs of their community by promoting healthcare and act as last-mile distribution agents to sell quality and affordable products directly to consumers in rural and peri-urban areas.

Live Well's model is designed for national scale while leveraging existing networks of community based health volunteers that have been trained by government and/or other NGOs. We are not creating a parallel system.

Live well is one of the only social enterprises that focuses on health with the bold ambition of becoming self sufficient through the sale of goods to CHEs. 60% of our CHEs are women giving them a chance at being economically empowered and self sustaining.





Sector:

Product: Health, hygiene, and nutrition goods

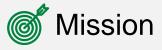
Target Audience: Rural

zambians

Live Well potential



To create healthier communities and business opportunities to the people across Zambia



Improve the health and economic status of underserved Zambians by removing the barriers to creating healthier communities.



To establish and support a network of 7000 CHEs by 2024

Our CHEs





Series of Trainings:





- Trainings to help them acquire new set of skills that include business development, finance, and such
- Healthcare Education

- Start their own business
- Implement the entrepreneurial skills they develop
- Higher Income
- Higher Profit Margin

Sustainability:



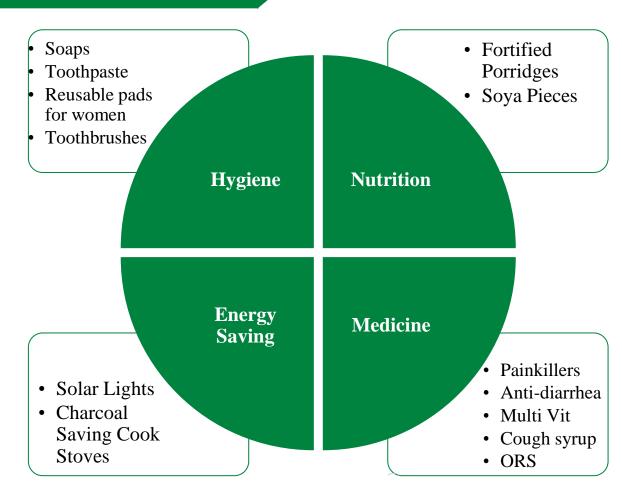
Empowerment:

- Sustainable product basket to restock their shops
- lead a stable life support those around them

- Having a self determined life
- Motivated to increase own sales volume

Our Products





New to the product bucket

Baby Delivery Kit that includes:

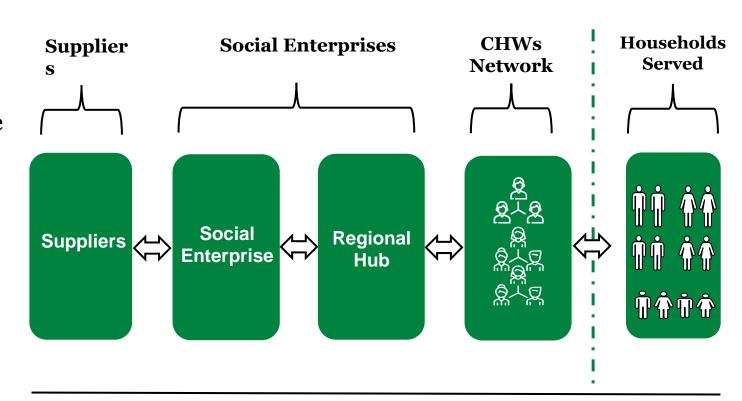
- Sterile Cord Clamp
- A Blade to cut the umbilical cord
- Plastic sheeting and
- Cotton wool



What the process of last mile distribution is like?

CHW Structure

Objective: Extend healthcare products and services to the people living at the remotest communities



Our Partners

LIVE WELL
A CARE social business

- Ministry of Health Zambia
- CARE International
- Barclays and GSK
- Living Goods





Our Model



Live Well Impact Model (direct control in green)

Map communities with high mortality/ morbidity; low access; select sites



Engage local leadership and get permissions to operate



Recruit and train CHWs as CHEs (entrepreneurs) generating income



Ensure CHEs always have enough stock (product) to serve needs of community



Coach, guide, and provide ongoing training in partnership with clinics and NHC



Review and innovate product mix to ensure community needs are met and CHEs earn income



Do random-sample of community to see if CHE is reaching all households



Recruit and train new CHEs to ensure every family is serviced by an active community healthcare provider

Our Progress



Our pilot has proven that we can have an impact on a limited scale where our Community Health Entrepreneurs (CHEs) reach 20,000 people per month

We have achieved:

- 90% retention of CHEs in select rural communities;
- contributed to an average of 10% of monthly household income for rural CHEs
- demonstrated proportional cost-recovery of 42% at field level

In the coming years we have plan to:

- Grow our sales volume with improved product selection
- Scale to new areas
- Increase the available financial incentives of CHEs
- Recruit and support more CHEs with digital technology
- Add adolescent girls to CHE recruitment to enhance peerto-peer training and health consumer education



Trained over **2000** CHEs



Reached over **500,000** people in sale



Sold over **1000,000** products

CHWs in Zambia



Living in a rural area of Zambia can be deadly, especially for a pregnant mother or very young child, and much of Zambia is rural. Over half of Zambia's population lives in rural areas (64.1%), and Zambia is a **global health workforce crisis country**: For every 10,000 people, there are only 0.5 doctors and 7.1 nurses and midwives (WHO, 2014). Additionally, 1,100,000 Zambians are living with HIV/AIDS and 160,000 are children (UNAIDS, 2014). When a health worker is desperately needed in Zambia—such as during a difficult labor, infection, or when a newborn has a high fever—there may not be one.

Less than half (47%) of all births in Zambia are attended by a skilled health worker of any kind, a reality that contributes to Zambia's high child mortality rate: for every 1,000 live births in Zambia, 119 children will die before they reach their fifth birthday (WHO, 2015). In addition to the shortage of health workers at all levels, health facilities are distributed unequally throughout the country: only 50% of planned health posts are actually covered. Other issues plaguing Zambia's healthcare sector include outdated equipment, frequent drug stock-outs, poor maintenance, and poor road conditions.

A PORTRAIT: ZAMBIA'S COMMUNITY HEALTH WORKERS

Today, World Vision supports an estimated 48,500 community health workers in Zambia—3,500 in WV ADPs and 45,000 through STEPS-OVC. (September 2015).

Community health workers carry critical health knowledge, skills, and tools into communities and homes and are essential to World Vision's work of saving lives, preventing disease, and helping children, mothers, fathers and communities to reach their full potential and flourish.

Who is a Community Health Worker?

A community health worker is a man or woman who is respected and trusted by his or her community. They are the first point of contact for many with the health system and are elected by the community. They live within the community and so they know and understand people and cultures.





Business Case

1

• The Community Health Entrepreneur Invests \$ 35

2

Receives Products and trainings

3

- Gets Max \$15 products on credit
- Payback time is 1 month

4

- Gets provided with monthly product basket
- Receives series of trainings

Revenue/ Cost

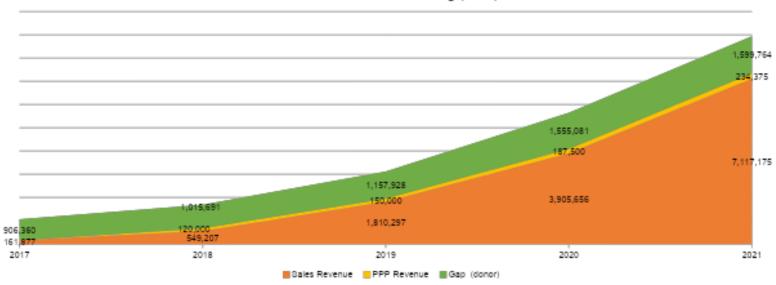


•As a business, Live Well aims to be financially sustainable, unlike most community health solutions. Live Well recovers over 100% of the cost of products distributed through CHWs and earns a small margin, while still affording a motivating income to CHWs. Live Well will achieve a combination of scale, sales revenue growth, and additional revenue streams through public-private partnerships to be fully sustainable, beyond offsetting costs.









Grants as percentage of total funding

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Hee	2017	2018	2019	2020	2021
	85%	60%	37%	28%	18%

Conclusion



- Live Well taps into the rural areas of Zambia that make up half of the overall population to ensure a robust supply chain of health products and create a network of community health entrepreneurs
- This approach brings sustainable and platform for impact within community health systems and the enterprise's finance.