The last year has tested and proven the strength, stamina, and endurance of CARE staff, partners, and the people we serve, as a global pandemic stretched into its second full year, worsening crises and ongoing injustices.

Our commitment continued through the CARE Crisis Response Campaign, the largest in our history. With your support, we were able to raise our goal from $100 million to $150 million in new funding to save lives and protect the futures of more than 100 million people.

2021 also marked the culmination of our 75th year as an organization, as President Joe Biden and former Presidents Barack Obama, George W. Bush, Bill Clinton, and Jimmy Carter joined our virtual anniversary celebration in May.

Shortly after that event, India’s COVID outbreak demanded immediate mobilization. Your support enabled us to reach more than 10 million people in India directly with treatment, vaccines, and preventative care, and to facilitate another 50.9 million vaccine doses via partners.

This year also marked the start of our two-year Fast and Fair initiative, which aimed to provide vaccine delivery to at least 100 million vulnerable people. We were able to exceed our goal in just one year, prioritizing frontline caregivers in 69 countries, and will continue to support equitable vaccine delivery through 2022.

We are responding to COVID’s downstream impacts: the enormous regressions around poverty and hunger. CARE has provided clean water to 4.9 million people, hygiene kits to 4.8 million people, and nutritious food for 4.3 million people who face the threat of malnutrition due to lockdowns or loss of income. With 24 million children projected to drop out of school permanently, CARE has also expanded an innovative accelerated learning program for out-of-school adolescents to gain relevant skills.

Throughout the year, CARE has responded to the crises that were most urgent. Sudden instability in Afghanistan and a 7.2-magnitude earthquake in Haiti created difficult challenges, but you enabled us to respond meaningfully. In both countries, we were able to draw upon long histories of community trust, engagement, and impact.

That history is what informs and fuels our 2030 Vision, which calls for CARE and our partners to impact 200 million people living in poverty. The world is facing daunting challenges and strong headwinds, including climate change, conflict, and COVID. In response, we are leaning into more innovation, private sector partners, and bold advocacy to increase our reach.

Building on our strengths in gender-equal approaches, local leadership, and global scale, we also aspire to deliver COVID vaccines and additional humanitarian and development support to hundreds of millions more people. Thank you for being part of our impact journey as we join with you to seek a more equitable future for all.

On behalf of everyone at CARE, I thank you for your trust, partnership, and ongoing commitment.

Michelle Nunn
President and CEO
Village Savings and Loan Associations
In 1991 no one yet knew that a grassroots experiment in Niger, building on the ancient practice of group savings, would go on to change large parts of the world. Pioneered in West Africa, VSLAs are distinct from institutional microfinance because they evolve based on member needs and aspirations.

Over the past 30 years, VSLAs have grown from a means of savings to a building block of communities. Groups enable members to achieve goals that may have nothing directly to do with economic outcomes. That’s why women stay with these groups for a lifetime — often over the course of generations. VSLAs are not just a financial service; they’re a platform for change.

- Children stay in school longer and get more nutritious food.
- Adolescent girls delay marriage and gain confidence and financial literacy skills.
- Adult women and mothers gain household influence as earners, investing in their children’s education and their own enterprises.
- Older women, often widowed, have a network they can turn to for support while building a safety net for unexpected expenses or healthcare.

VSLAs have reached 10 million people in 59 countries and are a powerful, endlessly reproduceable engine of community development and gender equality. Members and partner organizations have taken CARE’s approach and replicated it, reaching millions more people. This model has “gone viral” because it not only opens access to money, but also supports critical needs, positively affecting livelihoods, health, education, and empowerment.

Savings groups have also provided resilience during COVID-19. New data reveals that VSLA members are half as likely to report challenges earning an income or providing food or healthcare compared with women who were not part of these groups. The strength provided by a VSLA benefits more than just members, as many groups mobilized to support entire communities when COVID hit.

CARE is working with other organizations, government partners, and group members to scale the reach of VSLAs to 62 million people by 2030.

WHAT IS A VSLA?
Self-managed group of about 15-25 individuals
Primarily poor women in rural areas
Save money, access small loans, obtain emergency insurance

1,495 PROJECTS > 102 COUNTRIES > 100M PEOPLE

3M people to support climate justice and address the effects of climate change.
3M people to support women’s economic justice.
14M people to advance gender equality.
24M people in humanitarian crisis to help meet their basic needs.
34M people to provide access to food, water, and nutrition.
48M people to provide access to health services, including the right to sexual and reproductive health.

26% of projects created a new solution to a problem.
85% of projects integrated gender into their work.
36% of projects included moderate or intensive advocacy.
Advocacy and Adaptation

Raquel Vásquez leads the grassroots women’s organization Madre Tierra in Guatemala.

Over the past 24 years, the organization has been a place for Raquel to interact with local groups and local and national authorities and to advocate for women’s empowerment.

CARE’s Partners for Resilience program helps farming communities like Raquel’s adapt to climate change and drought. Training in irrigation methods and the use of more drought-resistant seeds has changed the course of her group. Its members also have become more outspoken about their role in preserving their environment.

For Raquel, one thing is clear: Without women, there will be no solutions.

Rebuilding in Haiti

Natacha is one of thousands of Haitians who lost their homes and their businesses in the 7.2-magnitude earthquake that struck Haiti on August 14.

Her small store was looted by people looking for food in the quake’s aftermath, and she’s not sure how to restart. The construction business her husband worked in was destroyed, too. “I need to restart my activities, my work,” she says. “I don’t like to sit around.”

Natacha and her husband are exactly the people who can help rebuild Haiti. She sells food, he works in a cement business — both local businesses that will be critically needed not just now, but in the weeks, months, and years to come.

As CARE focuses on those immediate needs, we’re keeping the big picture in mind. CARE has supported more than 119,000 people since the earthquake — mostly with water, hygiene supplies, and information — and will continue to help the people of Haiti, like Natacha, build back stronger.

Fighting malnutrition one village at a time

Souadé Aboubacar, a mother of nine, lives in rural Niger and participates in Hamzari, a five-year, $33 million CARE program (in partnership with USAID) that addresses food insecurity and malnutrition.

Souadé is part of a “care group” with 10 women, sharing new ideas about child nutrition and health.

“Before Hamzari we did not know about enriched porridge and bean puree,” she says. “We noticed that by eating this porridge and bean puree our children are in good health and grow normally, without diarrhea or signs of malnutrition.”

“Today, we practice market gardening, a new activity in our village. We produce vegetables for salad that we can prepare and eat with our children. Thanks to Hamzari, we also produce cabbages, tomatoes, and other foods.”

CRISIS RESPONSE

Food & Water

“Without women, there will be no solutions.”

Food & Water

Crisis Response

Rebuilding in Haiti

Advocacy and Adaptation

Without women, there will be no solutions.

Food & Water

Fighting malnutrition one village at a time

Souadé Aboubacar, a mother of nine, lives in rural Niger and participates in Hamzari, a five-year, $33 million CARE program (in partnership with USAID) that addresses food insecurity and malnutrition.

Souadé is part of a “care group” with 10 women, sharing new ideas about child nutrition and health.

“Before Hamzari we did not know about enriched porridge and bean puree,” she says. “We noticed that by eating this porridge and bean puree our children are in good health and grow normally, without diarrhea or signs of malnutrition.”

“Today, we practice market gardening, a new activity in our village. We produce vegetables for salad that we can prepare and eat with our children. Thanks to Hamzari, we also produce cabbages, tomatoes, and other foods.”

Crisis Response

Rebuilding in Haiti

Natacha is one of thousands of Haitians who lost their homes and their businesses in the 7.2-magnitude earthquake that struck Haiti on August 14.

Her small store was looted by people looking for food in the quake’s aftermath, and she’s not sure how to restart. The construction business her husband worked in was destroyed, too. “I need to restart my activities, my work,” she says. “I don’t like to sit around.”

Natacha and her husband are exactly the people who can help rebuild Haiti. She sells food, he works in a cement business — both local businesses that will be critically needed not just now, but in the weeks, months, and years to come.

As CARE focuses on those immediate needs, we’re keeping the big picture in mind. CARE has supported more than 119,000 people since the earthquake — mostly with water, hygiene supplies, and information — and will continue to help the people of Haiti, like Natacha, build back stronger.

Food & Water

Advocacy and Adaptation

Raquel Vásquez leads the grassroots women’s organization Madre Tierra in Guatemala.

Over the past 24 years, the organization has been a place for Raquel to interact with local groups and local and national authorities and to advocate for women’s empowerment.

CARE’s Partners for Resilience program helps farming communities like Raquel’s adapt to climate change and drought. Training in irrigation methods and the use of more drought-resistant seeds has changed the course of her group. Its members also have become more outspoken about their role in preserving their environment.

For Raquel, one thing is clear: Without women, there will be no solutions.
Empowering education and agriculture through VSLAs

Litness Nyirongo, 16, is the oldest child from a rural family in Malawi. Before her parents joined a Village Savings and Loan Association (VSLA), life was a struggle. Her family couldn’t afford to send her or her siblings to school and were living under a grass roof.

Since joining the VSLA, Litness’ parents have been able to save money, so they can send their children to school. They have built a house with a metal roof and improved their crop and livestock production. Litness proudly adds: “School fees are no longer a challenge, and we have a great harvest yield by the end of the year.”

Through the VSLA, Litness’ parents also attend household counseling sessions, to improve relations between men and women, foster equal decision-making, and increase women’s financial independence.

A rapid response to COVID-19 in India

What does it look like to respond to the world’s worst COVID outbreak?

It looks like 2,000 beds in 14 treatment facilities across the country to support existing cases and prepare for future surges.

CARE has been on the front lines of the COVID response in India, aligning our work with governments to address the outbreak. Additional resources included supplies of desperately needed oxygen, medical equipment and personnel, and personal protective equipment.

The longer-term work includes greater vaccine access through new health centers and community outreach and education to stop the spread.

Challenging traditional attitudes, improving communities

Agnes and Isingoma are a married couple in western Uganda whose troubled relationship has had a radical transformation that has benefited them and their community.

Agnes is a nurse, but her husband never allowed her to take a job or earn her own paycheck — instead, she ran a small clinic from home.

Through a partnership with The PepsiCo Foundation called She Feeds the World, Agnes went through women’s leadership training and eventually gained the confidence to run for local political office in January — and she won. Meanwhile, Isingoma had his thinking challenged by a community-based mentoring program, and today he is his wife’s biggest supporter.

In too much of the world, the talents of women and girls are overlooked. We all benefit when they are free to use their gifts and abilities to the fullest.
2021 Global Reach

Latin America and Caribbean
- 900,000 people
- 137 projects
- 13 countries

West Africa
- 6M people
- 197 projects
- 14 countries

East, Central, and Southern Africa
- 17.6M people
- 394 projects
- 16 countries

Middle East, North Africa, and Europe
- 6.8M people
- 264 projects
- 33 countries

Asia and the Pacific
- 681M people
- 480 projects
- 24 countries

North America
- 678,000 people
- 22 projects
- 2 countries
Thanks to our partners

For the past two years, we all have faced the unparalleled challenge of a global pandemic that has spared no one — no country, no community, no family. It remains with us at a time when the world is facing more armed conflict than ever before and the indisputable effects of climate change can be seen in every region.

Yet, through great uncertainty, we have also seen brilliant rays of hope in the places where CARE works. At the culmination of CARE’s 75th anniversary, your partnership helped us reach 100 people in 102 countries, power our largest-ever crisis response, and send millions of CARE Packages to those who need them most. Together, we must continue to champion the power of the human spirit to overcome.

Learn more at care.org.
The Bill & Melinda Gates Foundation has been a core CARE partner since 2001, contributing vital resources to women’s empowerment, advocacy, food security, health, family planning, water and sanitation, emergency response, and livelihood programming. New investments built on previous efforts in Uganda, where CARE is moving women’s economic empowerment forward at a national scale by serving as a technical adviser and facilitator, helping to create an enabling environment and management capacity support to the government. In Ethiopia, the Women’s Empowerment Gender Transformative Opportunities (WE GO) program is institutionalizing gender-transformative approaches within the Ministry of Agriculture and providing a blueprint for operationalizing their gender strategy through field-level implementation. The foundation supported CARE’s humanitarian response following flooding in South Sudan, as well as the Women Respond project, facilitating learning around how women across six sub-Saharan countries were being affected by and responding to the COVID-19 pandemic and ensuring their informed response and recovery efforts. The foundation continued to support CARE’s advocacy work, including the Learning Tours program, as well as ongoing efforts to reduce maternal and neonatal mortality in the Indian state of Bihar to strengthen the government health system.

The partnership also engages local youth and migrant and domestic workers through workforce training to repair homes that have been damaged. CDP also contributed to CARE’s response to the second wave of COVID-19 infections in India. The investment launched local deployments of trained medical and technical support staff in Bihar state, provided lifesaving medical equipment, and augmented continuing care with technology innovations.

The David and Lucile Packard Foundation and CARE launched a new integrated approach to building sustainable livelihoods and communities in Ethiopia. The project improves access to health services; provides tools for natural resource management and climate-sensitive livelihoods; addresses inequitable gender power dynamics; and strengthens multi-sectoral sexual and reproductive health systems, providing a holistic, interdependent package of programs designed for multiplied impact.

Educate a Child, a program of the Education Above All foundation, partnered with CARE for the second phase of Waxbar Carurtaada (Educate Your Children) in Somalia. The three-year initiative will operate in 17 districts in five regional states, ensuring that more than 50,000 out-of-school children affected by instability, displacement, social exclusion, and poverty have increased opportunities to enroll and complete a quality primary education. The project will strengthen local governance structures and community support around school safety and inclusive and gender-sensitive education, increasing enrollment rates among marginalized groups, including girls and the extremely poor.
TIFFANY & CO.
Between July 1 and August 31, 2020, Tiffany & Co. held a cause marketing campaign in which 100% of the profits from the Tiffany Infinity collection supported CARE’s Crisis Response Campaign. The response from consumers was overwhelmingly positive — raising more than $3.8 million to address financial resilience for the most vulnerable communities affected by COVID-19, particularly women and people of color.

CARE has already worked with more than 80,000 women and their families in 16 countries. We are on track to surpass our goal of supporting 150,000 people whose lives have been devastated by COVID-19.

CARE is responding in the U.S., where the pandemic has disproportionately impacted marginalized and low-income women. Tiffany & Co. is helping CARE reach a milestone of delivering 10 million CARE Package meals and millions in income for low-wage workers.

Around the world, CARE is unlocking the powerful potential of women and girls who have been hardest hit. We’ve met urgent needs by providing cash, food, COVID prevention trainings, and support for frontline workers. To help women build back stronger, we’re delivering financial trainings, establishing savings groups, helping women open bank accounts, supporting micro entrepreneurs, and empowering women to increase their earnings.

UPS
Whether it is a sudden emergency or an ongoing crisis, The UPS Foundation has been by CARE’s side since 1995, aiding people in need around the world.

In the wake of COVID-19, UPS worked with CARE to not only respond to the surge in India but also to work toward long-term solutions to the pandemic through CARE’s Fast and Fair initiative, which aims to provide equitable worldwide vaccine assistance for 100 million vulnerable people and 275,000 healthcare workers.

With a 2021 investment totaling $1 million, UPS has used its partnerships, resources, and logistics expertise to ensure that CARE’s humanitarian work reaches the most people, efficiently. With UPS’s support, CARE has been better able to respond to emergencies around the globe, including this year in Haiti, India, and South Sudan, and through CARE’s Humanitarian Surge Fund, which enables CARE to respond quickly when emergencies strike anywhere.

UPS’s support has also allowed CARE to prepare for emergencies through a supply chain management program that revolutionized the way CARE tracks and delivers critical supplies for COVID-19 and other emergencies. These warehouse management tracking systems have been implemented in six countries in West Africa and continue to scale, delivering lifesaving aid to millions.

Coca-Cola
CARE, The Coca-Cola Company, and its philanthropic arm, The Coca-Cola Foundation, have partnered for more than 30 years, with funding for emergency response, water, sanitation, and hygiene (WASH), and women’s economic empowerment programming. Generous support from The Coca-Cola Foundation enabled CARE to launch and deliver CARE Packages in the United States for the first time in our history. The grant supported distribution to vulnerable populations impacted by the COVID-19 pandemic in six U.S. cities and helped CARE exceed its goal of distributing 1 million relief packages by the 75th anniversary of the CARE Package in May 2021.

The Coca-Cola Foundation was an early supporter of CARE’s Fast and Fair COVID-19 vaccination campaign to facilitate equitable vaccine distribution, combat misinformation and vaccine hesitancy, and protect frontline health workers. Through this partnership, we are closing the gaps that slow vaccine delivery, including in some of the most difficult environments in the world, and successfully drawing attention to last-mile delivery and gender-related barriers.
Vito Braccino
John W. Bloom
Donald and Sheila M. Billings
Lyle G. and Susan A. Best
Elizabeth J. Batarse
Matthew J. Bannick Family Fund
Oneil Banks
Cecile Falk Balser
Margaret D. and Matthew T. Balitsaris
Thomas and Marcia Baertlein
ba&sh
Aviv Foundation
Anonymous Auth0 (25)
Eugenius and Agnes Ang
Craig G. Anderson
American Endowment Foundation
Estate Frank Amato
George and Herawati Alvarez-Correa
Runa Alam
M. Sohail Akbar
Michiko Aizawa
AIKON
Kenneth L. Adams
Active Media Services Inc.
Iman Abdulmajid
3i Partners
First Nations Development Institute
Founder's Council Arthur
Sara and Robert Wright
John Eckfeldt and Nancy Shultz
Robert J. and Kimberly W. Eck
Michael and Regina Dowd
Discovery Communications Inc.
Bob and Terri DiMeo
Mark Dickinson and Letizia Myrick
Stephen Cumbie
Susan M. Crown
Joshua Criscoe
Cowen and Company LLC
Cornerstone Research
Adriana Corinaldesi
John and Stephanie Connaughton
Ruth M. Collins
Titilope Cole
Jennifer Cole
Frank P. Cofone
The Cleveland Family Foundation
Frank P. Collone
Jennifer Cole
Tritoga Cole
Rath M. Collins
John and Stephanie Connaughton
William J. Cook Trust
Adriana Corinaldesi
Cornerstone Research
Cowen and Company LLC
Joshua Crockos
Suzanne C. Crenn
Stephen Curtin
Gerard R. and Joan Curtin
Thomas J. Castro and Alicia Prisca, M.D.
Carole Dalmasse
Richard T. and Sally S. Dawson
Consuelo and Saul Diaz
Mark Dickinson and Latticia Stanghellini
Bob and Terri Gilmore
Discovery Communications Inc.
Kenneth Dossug Foundation
Michael and Regina Dowd
Ann H. Dorsch
Robert J. and Kimberly W. Eick
John Esfeld and Nancy Shultz
Ecolab
The Emkenius Foundation
Thomas Eldridge and Jennifer Maron
Connie Ellerbek
Joseph H. and Barbara B. Ellis
Todd and Dorothy Evans
Herbert and Jeannette Exert
Patricia Weiss Fagen
James W. and Tammy G. Feld
Lynn Fender
David S. Ferrera and Valerie Choppa Ferre
Tracy Ferree
FIS Foundation Inc.
Edward R. Fisher Charitable Foundation
Sarah Fisher
Warren and Deb Fisher Fund
Jody F. Fleischer
Lewis Foust
Russell J. Fackman and Myron D. Morgenstern
Estate of Robert B. Francini
Robert Fraser
Amie Bennett Glenn Fund
The J.B. Fuqua Foundation
Margaret W. Ferry
Geller & Company
General Electric
Sander Gerber
Nancy E. Gillis, M.D.
Edward K. Giller
Mary Gillen
Pennington-Goof private
Goodyear
Google
Martin and Normolle Gore
Jim and Carol Green
Steven M. Greenberg and Ava Goldman
Estate of Mary E. Greene
James E. Greindler Trust
Grovewor Building Services
Winston and Helen Grant
Elizabeth Gunn
Vineet Gupta and Madina Jain
The Mary Haus Foundation
Linda and Frederick Haddad
Charlotte and Floyd Hade
Paul R. and Lisa Halker
Douglass and Mary Hallward-Drummer
Karen Halmosn
Mary H. Hatzen and Brian O'Brien
Mark Heinrich and Elizabeth Simmons
Julie C. and Raydier Henry
Mies Heppler
Ellen Hertzmark
Estate of Laura E. Higginbothan
Paul Higgins
Hilton
Deborah M. Hetten and J.R. Houff
Daniel Pitchcock
Mabel (Lucas) Family Foundation
Honeywell International
Sandra Hordasch and Steve Sloiser
Wixford Howard Trust
Lincoln Howell
Carl C. and Marilynn Hug
Tom and Julie Hughes
Joseph V. Huntzinger
Ralph Hurley
Ana and cremo Yrier
Heeja Huan
William and Elaine Jermann
Richard J. and Inweol V. Jesup
Jolene G. Johns
Tom and Edwina Johnson Family Foundation
Estate of Carolyn Ann Jones
Judith Ruth Trust
Michael G. Kefer
The inex Foundation
Michael and Carol Keown
Kevin J. and Pamela M. Kelly
Michael A. and Donna M. Kemp
Maria Kenya
Richard and Gloria Kerner
Frederick Kerest and Sara L. Johnson
kindergarten Foundation
Anna Leverett
Estate of Carl E. Lengnep
Maria Lautagbulator
Pauline P. Liao
Kenneth A. and Lucy G. Lehman
Leidos
James S. and Carol A. Lentz
Liver Disease Foundation
Janet Lewis
Gregory J. Lincoln
The Liberman Family Foundation
Edward and Claire London
LSP Family Foundation
Raja Malik
Joseph and Laurel Mancino
Joseph R. and Linda K. Mathesly
Mauricio Mariano Family Foundation
Estate of F. Howey Marsh
Michael L. and Lydia M. Marshall
Paul J. Martin
Louis S. Mathurin
Robie and Peter Matt
Brian K. and Anne S. McAllister
Kevin D. McNamara and Catherine R. McCall
Pamela R. McCabe
John McFallen and Lisa Kubrick
McGrory
Ray C. McKeel Family Foundation
Ralph E. McCain Trust
Gregory S. and Lori A. McMillan
Medallia
Manifah Mehra
Christopher D. Miller and Catherine McMunie
Glen S. and Alison Milliman
Lizanne and Robert Wilton
Edward and Ginger Mitchell
The MITRE Company
Hala Haygeryen
Mukand and Shastika Medak
John Moore
James Stuart Moore-Memorial Foundation
Marie and Elen Morgan Trust Fund
tyler Morery
Kristina and Patrick Morton
Sandra Moss
Mount Charitable Trust
The Mower House Foundation
Adrienne R. Green
Chris L. Nelson
Frederick Nellson
Leahson, and Ronald G. Neumann
Arthur C. Nielsen, Jr. Family Charitable Trust
Togo and Eleanor Nihora
The Oppenheimer Foundation
The William and Mary D. Norris Foundation
Paul and Barbara Ronkau
Maxxom O’Hara and David Easly
The Christian Center at Clayton
Matthew P. and Ellen O’Connor
Estate of Robert D. O’Toole
Paul O’Gall
Estate of Ronald J. Ochon
Okta
Dr. Gregory Oliner
Douglas and Marcia Olson
Optimum Compoundings
Amy and Paul O’Toole
Jonathan and Robin A. Painter
Paramount Studios
Nanay Pavlik
Estate of Lomanto A. Park
Estate of Joel Patterson
Alan Pederesen and Lesley Pederesen
Pauline Family Fund
Lan O’Pener
Dede Pichierri
Judy Pigott
Pimentel
Christopher and Tara Povely
Nancy Powell
Estate of Howard F. Pruss
Kenzo Pratt and Pamela Laze Pratt
Estate of Negev T. Price
Pitzer Bucker Family Foundation
R.K. Spurway Company
Arvind Ragun and Kolla Young
Dinkar Rao
Trust of Mauria G. Haymond
Robert S. Riehne
The Jerneine Regas Trust
Wendell S. and Mary L. Rhilly
Barbara and Jack Reis
Theonelia Relika
Josh and Renee Riehl
Susan F. Roach
Jim Rochelle
Mrs. Rogers
M. Bruce Rosenblum and Ms. Lori LaRamon
Ray and Meredith Rothrock
Paul and Joan Rubenhufer Foundation
Rae La La
Lisa Rowenkeel and William McMillen
John W. Ryan and Jenny P. Schuel
Dr. Andrew Rosen
English G. Sall
Carole E. Simpson
SAP
Dan M. and Pari Sargent
Susan M. Schaffer and Joan Hoscely
The Schreiner Family Foundation
The Helen and Aaron Schlaffer Foundation Trust
Glenn Schmidt
Charles Schwab Foundation
Gregg S. and Kim J. Scibilia
Richard and Carol Seltzer
Susil and Sytara Shah
Jay M. and Ann Sherman
The Shmyralski Trust
Sikand Foundation Inc.
Doug and Fabienne Silverman
Steve and Eileen Simmons
Skyscape Foundation
Don S. and Jane B. Stack
Leonard John Slavan Trust
Ronald W. and Nancy L. Smith
Caroline Smith and Neil Smith
Timothy D. Smith and Karen E. Miller
Jonathan Slosky and Stanny Fisher
Martin J. Spalding
Malcolm K. and Penelope J. Sparrow
The Honorable Richard V. Spencer
Krisnaakumar and Roma Srinivasan
Brier M. and Cynthia S. Stafford
Lois and Arthur Stainman
Campbell Steward
Martin Sticht
Hans and Lambertha Stier
Diana L. Strassmann and Jeffrey Smoak
Martha and William Stuck
Sub Pop Records
Estate of Dorothy J. Swanson
Tim Tassopoulos
Mr. and Mrs. Taylor
Lisa Thomas
Elizabeth S. Thompson
John A. Thompson Jr.
Michael Thompson
The Trio Foundation of St. Louis Trust
Jane Vodahl IRA Beneficiary
Lisa and Jim Valone
Lance Van Den
Estate of Arabia R. Vikatis
The Rafael & Diana Vinly Foundation
Virtu Financial
Paul and Susan Vogel
W. P. Carey Inc.
Christine Wächter-Campbell
William and Cathy Waters
The Watson Foundation Inc.
Estate of Max H. Wilder
Doug and Tara Weckstein
Lincoln Wood
Rosselle J. Coo Weir Foundation
Jack Weidberg Charitable Foundation
Estate/Trust of Shirley J. Weiss
Joavin F. and Rose D. Weinick
Alison M. West
David J. Whipple
James D. Whitehead
James Whitlock
Michael and Geraldine Wilkes
Wendy Norasha Williams
Michele Williams-Abbott and John Abbott
Barbara and Edward Wilson
Fred and Sue Wintermantle
Ron and Kathy Wittig
The Carol and Margaret Wolfe Charitable Fund
Women’s Refugee Commission Inc.
World Bank Group
Mary Wu
Daniel Yates and Tobie Whitman
Michael and Diane Ziering

Circle 75
Donors who have made a special $75,000 gift to CARE in support of the Crisis Response Campaign
James and Adele Abrahamson
H.E. Sheikh Meshal bin Hamad Al Thani
Anonymous (4)
Paul and Mary Jan Bancroft
Cori Bargmann
Peter and Sarah Beckar
Mary A. Brewer
Martha and Toby Brooks
Molly Burke
Ted and Catherine Carlson
Heidke Clark
Dish Crawford
The Davee Foundation
Fabiola de Castro and Eduardo Castro-Wright
Doug Dunn and Donna Gaab
Gene Eley
Harold Simmons Foundation
Jack and Caroline Hardin
Scott Hawks
Karen and Mark Holzberg
Melville Hurlburt
Kristen Kainsy and Bill Stanhope
Rosalind and Michael Kaiser
Jake Dale and Jason Lipstick
Bill and Lisa McGuire
Colleen and Senator Nunn
Christopher O’Leary
Paradise on Earth Fund
Martha Nies
Reilly Family Fund
Cammie and John Rice
Henry and Christina Shva
Jon and Ken Shirley
Timothy and Lisa Sloan
Lois and Arthur Stainman
Clyde Tuggle and Mary Stewart
Deirdre Wagner
Joe and Rose Weinick

SUDAN
MEMBERS

Stacy Aldinger
Chief of Staff and Strategy
Claudine Mensah Awute
Vice President for International Programs and Operations
John Aylward
Chief Marketing Officer
Tatiana Bertolucci
Regional Director for Latin America and the Caribbean

Rani De Silva
Chief Financial Officer
Madhul Deshmukh
Vice President of Program Strategy and Impact
Melissa Heggie
Chief People, Equity, and Inclusion Officer
Eric D. Johnson
General Counsel
Deeptama Mahla
Vice President of Humanitarian Affairs
Dr. Muhammad Musa
Regional Director for Asia
Michelle Nunn
President and CEO CARE USA
Sarah Taylor Peace
Chief Revenue Officer
Matthew Pickard
Acting Regional Director for East, Central, and Southern Africa
Ritu Sharma
Vice President of U.S. Programs and Policy Advocacy
Nirvana Shawky
Regional Director for Middle East and North Africa
Balla Sidibe
Regional Director for West Africa
Gloria D. Steele
Chief Operating Officer
Lona Stoll
Vice President of Impact and Innovation
Chief Innovation Officer

BOARD OF DIRECTORS

CHAIR
Glenn Hutchins
Chairman, North Island
Co-Founder, SilverLake

VICE CHAIRS
Susan Hassan
Founder, Sea Dune Partners
Radhika Jones
Editor-in-Chief, Vanity Fair

TREASURER
Kathryn Petralia
President and Co-Founder, Kabbage Inc.

SECRETARY*
Eric Johnson
General Counsel, CARE USA

*Non-member

Tanzania
2021 marks the 75th anniversary of CARE, when the first CARE Package was delivered in May 1946 to war-torn Europe. Seventy-five years on, we continue to deliver on our commitment to support global humanitarian crises. As we embarked on another extraordinary year, we saw many countries across the world challenged by COVID-19 pandemic variants that continue to impact the livelihoods of women and girls. We adapted to the changing context and pivoted our global operations to reach more vulnerable communities across the world, enabling us to serve 100 million people in over 102 countries through 1,495 active projects.

Our success in 2021 resulted in CARE supporting 14 million people to advance gender equality; 85% of our projects integrated gender into their work. We helped 24.1 million people who were affected by humanitarian crises to meet their basic needs and provided access to food, water, and nutrition for 33.9 million.

CARE’s total revenue grew by 19% to $732 million in fiscal year 2021. Private revenue of $191 million was up 62% from FY20, with strong performance across all channels, particularly in Major Gifts and Corporate fundraising. Total program expenses, covered primarily by restricted funds, were $45.7 million above the original budgets due to implementations of humanitarian programs in the Middle East and East and Southern Africa.

We are tremendously grateful for the generous support from our private donors, the U.S. government, and other institutions that helped CARE advance our mission.

We count on your continued support and contribution in 2022, as we deliver quality services to save lives, defeat poverty, and achieve social justice.

Thank you

Ranil De Silva
Chief Financial Officer
### CARE USA Consolidated Statement of Activities

*For the Years Ended June 30, 2021 and 2020*

#### Support

<table>
<thead>
<tr>
<th>Contributions of financial assets</th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2021</th>
<th>Total 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Private contributions</td>
<td>$72,768</td>
<td>$106,892</td>
<td>$179,660</td>
<td>$104,994</td>
</tr>
<tr>
<td>United States government</td>
<td>204,096</td>
<td>204,096</td>
<td>204,096</td>
<td>172,299</td>
</tr>
<tr>
<td>CARE International</td>
<td>196,591</td>
<td>196,591</td>
<td>196,591</td>
<td>189,791</td>
</tr>
<tr>
<td>Other institutional donors</td>
<td>108,583</td>
<td>108,583</td>
<td>108,583</td>
<td>103,912</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Contributions of nonfinancial assets</th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2021</th>
<th>Total 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Private contributions</td>
<td>–</td>
<td>11,994</td>
<td>11,994</td>
<td>13,379</td>
</tr>
<tr>
<td>United States government</td>
<td>20,354</td>
<td>–</td>
<td>20,354</td>
<td>25,678</td>
</tr>
<tr>
<td>CARE International</td>
<td>352</td>
<td>–</td>
<td>352</td>
<td>–</td>
</tr>
<tr>
<td>Other institutional donors</td>
<td>4,664</td>
<td>–</td>
<td>4,664</td>
<td>1,105</td>
</tr>
<tr>
<td>Other revenue</td>
<td>3,516</td>
<td>103</td>
<td>3,619</td>
<td>3,369</td>
</tr>
</tbody>
</table>

Satisfaction of restrictions

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2021</th>
<th>Total 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>121,055</td>
<td>(121,055)</td>
<td>–</td>
<td>–</td>
</tr>
</tbody>
</table>

**Total support**

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2021</th>
<th>Total 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>731,979</td>
<td>(2,066)</td>
<td>729,913</td>
<td>614,527</td>
</tr>
</tbody>
</table>

#### Expenses

| Program activities            | 658,572                 | –           | 658,572    | 608,130    |
| Supporting activities         | 56,703                   | –           | 56,703     | 51,210     |

**Total expenses**

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2021</th>
<th>Total 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>715,275</td>
<td>–</td>
<td>715,275</td>
<td>659,340</td>
</tr>
</tbody>
</table>

#### Investment income and other gains and losses

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2021</th>
<th>Total 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>8,881</td>
<td>28,993</td>
<td>37,874</td>
<td>711</td>
</tr>
</tbody>
</table>

**Total changes in net assets**

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2021</th>
<th>Total 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>25,585</td>
<td>26,927</td>
<td>52,512</td>
<td>(44,102)</td>
</tr>
</tbody>
</table>

#### Net assets, beginning of year

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2021</th>
<th>Total 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>66,722</td>
<td>265,174</td>
<td>331,896</td>
<td>375,998</td>
</tr>
</tbody>
</table>

**Net assets, end of year**

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2021</th>
<th>Total 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>$92,307</td>
<td>$292,101</td>
<td>$384,608</td>
<td>$331,896</td>
</tr>
</tbody>
</table>

### Financials at a Glance

#### Program Work Overview

- **How We Work**
  - 28% Food & nutrition security
  - 9% Women’s economic empowerment
  - 7% Sexual, reproductive & maternal health
- **Where We Work**
  - 5% Latin America and Caribbean
  - 18% Asia
  - 25% Middle East and North Africa
  - 52% Sub-Saharan Africa
- **Selected Financial Information**
  - **Sources of Support**
    - 26% Private contributions
    - 27% CARE International
    - 31% United States government
    - 31% Fundraising
    - 46% Development
    - 44% Humanitarian
    - 5% Management & general
    - 2% Public information
  - **How We Use Our Funds**
    - 16% Other grants and contracts
    - 31% United States government

#### Satisfaction of restrictions

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2021</th>
<th>Total 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>121,055</td>
<td>(121,055)</td>
<td>–</td>
<td>–</td>
</tr>
</tbody>
</table>
VISION
We seek a world of hope, inclusion, and social justice, where poverty has been overcome and all people live with dignity and security.

MISSION
CARE works around the globe to save lives, defeat poverty, and achieve social justice.

FOCUS
We put women and girls in the center because we know that we cannot overcome poverty until all people have equal rights and opportunities.

VALUES
TRANSFORMATION
INTEGRITY
DIVERSITY
EXCELLENCE
EQUALITY
MADAGASCAR

Future Gifts
Help CARE fight poverty through a bequest. Contact Planned Giving at 1-800-752-6004 for information about including CARE in your estate planning.

DONATE
Your gift today can help change the world of tomorrow.

Visit: care.org
Email: info@care.org
Call: 1-800-521-CARE (2273)
Mail: CARE Gift Center P.O. Box 1870
Merrifield, VA 22116

ACTIVATE
Join the conversation. Mobilize your networks to create a community of CARE.

@careorg
@care
@carefans
CARE

ADVOCATE
Speak up! Join CARE Action and raise your voice in the fight against extreme poverty. Call, meet, inform your elected leaders. careaction.org

JOIN US!
care.org/careers care.org/get-involved