This past year we have faced some of the greatest humanitarian challenges since CARE’s founding. From the war in Ukraine to the continuing pandemic, to a rapidly accelerating hunger crisis – all have had an enormous global impact and have made our work more challenging.

Through your collective generosity, CARE was able to tackle emergencies around the world and meet this moment. We were able to bring hope and critical assistance to millions of people, families, and communities. Together, we reached more than 174 million people across 111 countries.

To address the immense challenge of a global hunger crisis driven by conflict, climate change, and COVID-19, CARE launched a $250 million comprehensive emergency response that delivered critical food aid and treatment for severe malnutrition while helping families build longer-term plans to withstand future shocks.

As the world opened up this year, we had opportunities to come together in person again. I was inspired by conversations with many of you and by seeing some of CARE’s extraordinary work. In my travels, I heard stories of incredible impact in local communities.

In April, I traveled to Poland to meet Ukrainian refugees whose stories were harrowing in what they had survived, yet inspiring in their resilience. One, Liudmyla Staston, had just received certification to teach under CARE’s partnership with the Polish Center for International Aid to hire refugee teachers. This, after fleeing Ukraine with her 13-year-old daughter and telling me she was still conducting Zoom classes with the students left behind.

My July trip to Kenya, Ethiopia, Tanzania, and Zambia impressed me with the extraordinary range of work CARE teams are doing. From emergency humanitarian work in the Horn of Africa to building out long-term development programming, the dynamism of Africa’s new generation of leadership gives me great hope. To name one example, I witnessed the vibrancy of Loveness, a community health entrepreneur in Zambia called a "superwoman" by her friends who is pursuing her dream to buy land and a home for her family.

As we look to 2023, and beyond to 2030, our ambition is to meaningfully impact 200 million people as we seek to bring about a more just and equitable world, where poverty is shrinking, and gender equality is a growing reality. CARE will continue leaning into our deeply rooted local network of people and partners with decades of experience and evidence-based work to scale our programs and impact.

As we take stock and move forward, I want to express my deepest gratitude to each of you for your generosity and steadfast commitment to advancing CARE’s mission and being a beacon of hope in a time when hope is desperately needed around the world.

Michelle Nunn
President and CEO
Ignite

Research says glorifying multi-tasking by women entrepreneurs must stop

New research from CARE’s Ignite program reveals a stark truth about women entrepreneurs: Despite some progress, gender norms keep women around the world from reaching their business ambitions.

One of the main culprits holding women back is community-wide glorification of multi-tasking by women entrepreneurs. The study showed how communities in the program countries still expect women to be primary childcare givers and men to be the primary breadwinners, even when women are top earners in the household.

For this study, CARE conducted a series of one-to-one interviews, focus groups, and surveys in Vietnam, Peru, and Pakistan to find out more about the beliefs and sometimes unstated expectations that continue to prevent women from reaching their goals.

The research revealed how ingrained these “social norms” are, as well as who is upholding them and how these beliefs and behaviors continue to prevent women entrepreneurs from fully succeeding.

Vietnam serves as a case study for how unproductive these attitudes can be. There, 80% of men and 60% of women agreed that businesswomen should be the main childcare giver. And 76.6% of those over age 51 agreed that men should be the main breadwinner for their households.

Mothers-in-law were revealed as the staunch upholders of the norm related to childcare, the ones who would most disapprove if the man does more childcare than the woman. Surprisingly, this was followed closely by the woman entrepreneur herself.

One bright spot: Only 36.7% of 26-to-50-year-olds agreed with the norm that women should be the main caregiver, showing a more progressive response by the younger cohort toward traditional gender roles.

Work on financial inclusion to date has been focused on products and services, without fully understanding and addressing what is preventing women from accessing or using them. Very few organizations working in this field are addressing the gender norms that hold women entrepreneurs back, as it requires longer-term commitment.
Pakistan

Zarbano was forced to flee her home after unprecedented monsoon rains flooded two-thirds of Pakistan, and ever since, she and her family have been traveling from shelter to shelter. She went into labor at 2 a.m. Women from nearby tents came to help, but there were no health or medical services available. Despite the risks, Zarbano gave birth to her seventh child later that morning.

The crisis in Pakistan is not over. With entire villages swept away and people living out in the open, the usual social structures that keep people safe – particularly women and girls – have fallen away. The U.N. estimates there are almost 650,000 pregnant women in the affected areas, with up to 73,000 expected to give birth in the next month. Many worry the climate crisis will make this the new normal.

“Today, it’s Pakistan,” says Adil Sheraz, CARE Pakistan’s country director. “Tomorrow, it could be another country.” CARE has been providing shelter kits with everyday essentials, but the country’s needs continue to grow. “CARE has already started supporting communities,” Sheraz says, “but the need is enormous.”

Somalia

Before last year’s drought, Nurta had 100 cows and 80 goats. But by September of 2021, only three cows and five goats remained. The lack of water and pastureland forced Nurta and her oldest child to leave their home for a camp for displaced persons in nearby Dhubley. Now, in 2022, after four failed rainfall seasons, two desert locust infestations, and the economic fallout caused by COVID and the war in Ukraine, food security experts are projecting possible famine.

Nearly 8 million people in Somalia now suffer severe food shortages, more than 200 children have died from starvation, and hundreds of thousands of people have, like Nurta, left their homes in search of food and water. CARE is scaling up its response to the crisis through health and nutrition programs like the one in Dhubley, as well as assistance with water, sanitation, and hygiene. CARE also is providing food and livelihood support in the form of cash and vouchers, so people can choose how best to prioritize their household finances.

Ukraine

This year more than 14 million Ukrainians fled their homes due to the war, with nearly 8 million seeking refuge in neighboring countries. Roughly 90% of the refugees are women and children. The trauma of continued displacement, loss of livelihoods and access to markets, and exposure to conflict has taken a toll on Ukraine’s people. Children have been robbed of their childhood and education as their parents struggle to ensure their family’s survival. In response, CARE formed partnerships with organizations in Ukraine and neighboring countries to provide much-needed cash assistance, food, shelter, and protection from gender-based violence.

To date, we have reached more than 960,000 people within Ukraine and in neighboring countries, including more than 114,000 in Poland. In March, CARE and the Polish Center for International Aid launched a program to hire Ukrainian refugees as teachers in Polish schools, helping ease the burden of new enrollment while providing children with own-language instruction and adults with much-needed employment. To date, 790 teachers and school staff have been employed through this program, benefiting 39,500 people directly.
Bangladesh
One in three women will experience gender-based violence in her lifetime, and by all observations, that figure rises during humanitarian emergencies. Despite the higher risk of violence and child marriage, early marriage, and forced marriage during emergencies, services and support for survivors become harder to come by. At the same time, women’s voices and perspectives are regularly kept out of leadership and decision-making around solutions.

Here, girls are fighting injustice like child marriage with the help of CARE’s Tipping Point project, which focuses on identifying the causes of early marriage and supporting girls and their families to create alternative paths for adolescent girls. Thanks to Tipping Point, Anannya, 16, and her friends have successfully challenged village gender norms, but work remains around the globe to ensure every girl’s voice is heard.

Sudan
Dr. Gisma Awad Hassan Rwah, the only doctor near the Sudanese village of Gorlangbang, is navigating the country’s ongoing military conflict in order to treat patients in a mountaintop clinic without electricity and accessible only by donkey. “I chose to become a doctor because it’s such an important job. I have saved the lives of many people and can help people in emergencies,” Gisma says. “As a doctor, I can help people who are in pain, have illnesses, and even experience psychological pain. It is beautiful work.”

Over the past year and a half, CARE has brought equipment, supplies, and medicines up the mountain to build the Gorlangbang health and nutrition clinic. Here, CARE has trained and supported local health assistants, pharmacists, midwives, nutrition assistants, and community health volunteers. “The happiness of people makes me smile from my heart,” Gisma says. “When I feel the people are happy, all my tiredness is gone by knowing people are healthy.”

Ghana
Barbara, 60, a retired teacher in Larwehkrom, a cocoa farming community in western Ghana, was already a leader in her community. Now, thanks to training and tools from CARE, she’s more effective, and Larwehkrom is better for it. According to the U.N., Ghana had a 5.6% prevalence of severe hunger and a 36.6% prevalence of moderate or severe food insecurity in 2020. And that was before massive disruptions to global food systems from the war in Ukraine hit even small farming communities like this one, doubling the prices of basic staples.

Barbara has been working with CARE to make sure local food systems are as stable and resilient as possible when crisis comes. She learned homestead gardening, launched a chicken production business, and took on a leadership position with a Village Savings and Loan Association, which grew into a network of VSLAs.

“Now, the women have money. They have jobs. They can work in markets. They can buy. They can sell. They have been led out of this poverty. And then what else do you have? We have security now.”
2022 Global Reach

East, Central, and Southern Africa
- 19.1M people
- 395 projects
- 16 countries

West Africa
- 5.9M people
- 232 projects
- 14 countries

Asia and Pacific
- 141.5M people
- 510 projects
- 24 countries

Latin America and Caribbean
- 1M people
- 184 projects
- 14 countries

Middle East, North Africa, and Europe
- 6.2M people
- 287 projects
- 37 countries

North America
- 22,000 people
- 19 projects
- 2 countries

IN FISCAL YEAR 2022, CARE WORKED IN 111 COUNTRIES AROUND THE WORLD

IN FISCAL YEAR
CARE International
Country Presence for FY22:

1. Afghanistan
2. Albania
3. Algeria
4. Armenia
5. Australia
6. Austria
7. Azerbaijan
8. Bangladesh
9. Belgium
10. Benin
11. Bosnia and Herzegovina
12. Botswana
13. Brazil
14. Burkina Faso
15. Burundi
16. Cambodia
17. Cameroon
18. Canada
19. Central African Republic
20. Chad
21. Colombia
22. Costa Rica
23. Côte d’Ivoire
24. Croatia
25. Cuba
26. Czech Republic
27. Democratic Republic of the Congo
28. Denmark
29. Ecuador
30. Egypt
31. El Salvador
32. Ethiopia
33. Fiji
34. France
35. Georgia
36. Germany
37. Ghana
38. Guatemala
39. Guinea
40. Haiti
41. Honduras
42. India
43. Indonesia
44. Iraq
45. Japan
46. Jordan
47. Kenya
48. Kiribati
49. Kosovo
50. Laos
51. Lebanon
52. Lesotho
53. Liberia
54. Libya
55. Luxembourg
56. Madagascar
57. Malawi
58. Mali
59. Mauritania
60. Mexico
61. Moldova
62. Mongolia
63. Morocco
64. Mozambique
65. Myanmar
66. Nepal
67. Netherlands
68. Nicaragua
69. Nigeria
70. Norway
71. North Macedonia
72. Pakistan
73. Palestine (West Bank and Gaza)
74. Papua New Guinea
75. Paraguay
76. Peru
77. Philippines
78. Poland
79. Romania
80. Rwanda
81. Senegal
82. Serbia
83. Slovenia
84. Somalia
85. South Africa
86. South Sudan
87. Sri Lanka
88. Switzerland
89. Syria
90. Tajikistan
91. Tanzania
92. Thailand
93. Timor Leste
94. Tonga
95. Togo
96. Togo
97. Ukraine
98. United Kingdom
99. United States of America
100. Uruguay
101. Venezuela
102. Vietnam
103. West Bank and Gaza
104. Yemen
105. Zimbabwe

CARE International Members, Affiliates, and Candidates.
CARE presence via Country Offices, work with/through partners, or other types of offices.
CARE International Members, Affiliates, and Candidates.
Limited CARE presence, mostly working with/through strategic partnerships.
The Secretariat has offices in Belgium, Switzerland, and the UK, and staff based in 14 countries.
Other registered offices.

1 CARE International Members, Candidates, and affiliates may implement projects and initiatives in their own countries.
CARE International acknowledges the existence of divergent views to certain territories. CARE International aligns with United Nations-sourced maps for consistency purposes; this use does not imply a political statement on any given country or territory.
This has been a year of unprecedented challenge. COVID may have receded as a pandemic in some parts of the world, but the disruption and damage it wrought will take years to undo. Climate change is no longer a future specter, but a present reality, driving cycles of flooding, drought, and extreme temperatures, while wrecking lives and livelihoods. Meanwhile, conflict continues around the world from Yemen to the Democratic Republic of the Congo to, most recently, Ukraine.

Throughout it all, vital support from individuals, foundations, corporations, and other partners has enabled us to meet the demands of the moment, responding to each appeal, and stepping up when the need demands it. When it was evident that the toxic combination of COVID disruption, climate change effects, and conflict was leading to an unprecedented hunger crisis, our partners answered the call as we launched a $250 million comprehensive response to global hunger. Our work is possible only because of you.
The Bill & Melinda Gates Foundation and CARE built on more than two decades of partnership through initiatives spanning gender equality, advocacy, food security, health, family planning, water and sanitation, emergency response, and livelihood programming. New investments supported CARE’s emergency responses to drought and food insecurity in Kenya and cyclones in Madagascar. In addition, the foundation’s catalytic support for emergency relief in Afghanistan enabled CARE to deliver key winterization aid. The foundation continued to support CARE’s U.S. advocacy work, including the Learning Tours program, as well as ongoing efforts to reduce maternal and neonatal mortality in the Indian state of Bihar.

CARE and the Rockefeller Foundation created a gender equality-focused artist fellowship, which includes a residency for selected artists. Leveraging collective action and the power of the arts, the partnership widens engagement with a range of audiences and drives momentum and global dialogue on gender equality. The Rockefeller Foundation, the Global Energy Alliance for People and Planet, and CARE launched a new initiative, Solar Harnessed Entrepreneurs (SHE), to support women in Sierra Leone’s mini-grid-connected communities to start profitable and sustainable energy-enabled businesses. SHE links to the Government of Sierra Leone’s Rural Renewable Energy Project, one of the largest green mini-grid projects on the continent.

The David and Lucile Packard Foundation and CARE partnered on the She Leads in Crisis initiative to promote women’s leadership and responses in humanitarian crises, since women are disproportionately affected. Through elevating critical evidence and amplifying women’s voices at all levels, the project will contribute to transformational changes in the policies and practices of national governments and international institutions, resulting in stronger and more gender-equitable responses to emergencies. In Ukraine, the foundation provided vital resources for CARE’s emergency response efforts, supporting the provision of lifesaving humanitarian efforts and fueling food relief and cash assistance.

In Ethiopia, the Conrad N. Hilton Foundation and CARE are working to enhance water, sanitation, and hygiene (WASH) governance by strengthening systems within the Ethiopian Ministry of Water, Irrigation, and Energy to be more gender inclusive. These efforts contribute both to achieving gender justice and ensuring high-quality service delivery on the ground. Strengthening the links between the Water and Women’s Ministries in Ethiopia will facilitate better incorporation of gender into decision-making and WASH service design and delivery, laying the groundwork for sustainable gender integration at the national, regional, district, and end-user level in Ethiopia.

Center for Disaster Philanthropy deepened its partnership with CARE to support humanitarian action, emergency response, and early recovery efforts. In Tonga, CDP and CARE teamed up to advance the recovery needs of people directly affected by the eruption of the Hunga Tonga-Hunga Ha’apai volcano and underwater tsunami and to improve disaster preparedness. In Mali, CDP is working with CARE to address the humanitarian crisis. Specifically targeting the needs of women and girls for early recovery, these efforts aim to build resilience and increase incomes and access to financial services for participants through VSLAs.
Cisco and Twilio

With generous support from Cisco and Twilio.org, CARE has been developing an Emergency Communication Management (ECM) platform to accelerate the dissemination of key information around COVID-19 vaccinations via text and WhatsApp messages in Bangladesh and Jordan, with the intent of increasing demand. CARE Bangladesh already has communicated with and helped more than 522,000 people (primarily factory workers in Gazipur) to receive their first dose of vaccine, with an additional 51,000+ receiving a second dose and/or booster shot. Project-trained community health volunteers have helped more than 15,000 register for government-run vaccination campaigns and established a database of more than 172,000 people. This project has allowed CARE to test different digital engagement technologies and processes as we strive to centralize our global communications capabilities across all the countries where CARE works. CARE's ECM platform will help us save lives, not only from COVID-19, but also from other diseases and in future crisis situations.

Cargill

For over 60 years, CARE and Cargill have partnered with communities worldwide to address critical challenges – from delivering CARE Packages to World War II survivors to addressing inequity in agricultural communities around the world. Since 2008, both organizations have launched 32 programs across 13 countries, impacting the lives of more than 4.6 million people. Our latest phase of partnership, PROSPER II (2019-2022), built resilience across communities in the face of the COVID-19 pandemic, natural disasters, and economic crises. We focused on areas and communities where we could deliver the most impact. Through an integrated approach under the She Feeds the World framework, PROSPER II led to increased access to farm resources, better household nutrition, reduced food insecurity, women's empowerment, greater market access, and economic opportunities for women and their families. The partnership between our organizations has just been renewed, and together we aim to build a resilient food system and improve food security for an additional 1.6 million people by 2025.

Ukraine Humanitarian Crisis Fund

We are grateful to the many corporate partners that made immediate and significant investments in CARE's Ukraine Humanitarian Crisis Fund. Flexible funding has enabled us to meet the urgent needs of nearly a million people since the onset of the war. CARE and our local partners provided meals, water, hygiene kits, and cash assistance to hard-to-reach communities in Ukraine. We offered lifesaving health services and assisted survivors of sexual and gender-based violence. We worked at border crossings in Poland and Romania and provided traumatized children with psycho-social support. We’ve set up a Country Office in Poland and provided shelter and temporary housing to thousands of refugees. We’ve hired Ukrainian teachers to teach in Polish schools and establish after-school programs to ensure that Ukrainian students can continue their education.

Thank you to all of our FY22 Ukraine Humanitarian Crisis Fund corporate donors ($100K+) whose contributions are helping us deliver lifesaving and longer-term recovery assistance: AB InBev, Abbott, Ametec, Aptar, Aura, Bank of America, BIS, Boeing, Cargill, Conair, Global Impact, GSN Games, Jefferies Group, Komatsu, Levi's/Beyond Yoga, New Balance, Organon, PwC, Ralph Lauren, Snap, The Southern Company Foundation, Timex, and The UPS Foundation.

We featured partners

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill

Ukraine Humanitarian Crisis Fund

Cisco and Twilio

Cargill
GLOBAL MANAGEMENT TEAM

Runa Alam
Co-Founder and CEO
Development Partners International

Dolika Banda
Former Director
International Finance Corporation, World Bank Group and CDC Group Plc, UK

Martha Brooks
Former President and COO
Novelis Inc.

Charlie Dent
Former Congressman and Policy Advisor

Madhu Deshmukh
Former President of Program Strategy and Impact

Stacy Aldinger
Chief of Staff and Strategy

Claudine Mensah Awoore
Vice President for International Programs and Operations

Diane Carazas
Regional Director for Latin America and the Caribbean

Rami DeSilva
Chief Financial Officer

Melissa Heggie
Chief People, Equity, and Inclusion Officer

Eric D. Johnson
General Counsel

Deepmala Mahal
Vice President of Humanitarian Affairs

Kate Maina-Vorley
Regional Director for East and Central Africa

Dr. Muhammad Musa
Regional Director for Asia

Michelle Nunn
President and CEO
CARE USA

Sarah Taylor Peace
Chief Revenue Officer

Matthew Pickard
Regional Director for Southern Africa

Monica Rowe
Chief Marketing Officer

Ritu Sharma
Vice President of U.S. Programs and Policy Advocacy

Nirvana Shawky
Regional Director for Middle East and North Africa

Balla Sidibe
Regional Director for West Africa

Gloria D. Steele
Chief Operating Officer

Lona Stoll
Vice President of Impact and Innovation

Jerry Toan
Chief Information Officer

MEMBERS

Jay Halik
Managing Director
Morgan Stanley

Everett Harper
CEO and Co-Founder
TravelTheInfrastructure

Seema Jayachandran
Professor of Economics and Public Affairs
Princeton University

Stephen P. Joyce
CEO and Director
RE/MAX Holdings

Mohamed Kande
Vice Chairman and U.S. Advisory Leader/Global Advisory Leader
PwC

Tessa Lyons-Laing
Director of Product
Instagram

H. Conrad Meyer III
Private investor

Valerie Montgomery Rice, M.D., FACOG
President and Dean
Morehouse School of Medicine

Jane Mosbacher Morris
CEO and Founder
To the Market

Michelle Nunn
President and CEO
CARE USA

Una Osili
Associate Dean for Research and International Programs
Indiana University Lilly Family School of Philanthropy

Kathryn Petralia
President and Co-Founder
Kabbage Inc.

Horacio Rozanski
President and CEO
Booz Allen Hamilton Inc.

English Sall
Board Member
Sall Family Foundation

Board Emeritus
Virginia Sall
Co-Founder
Sall Family Foundation

CHAIR
Glenn Hutchins
Chairman, North Island
Co-Founder, Silver Lake

VICE CHAIRS
Susan Hassan
Founder
Sea Dune Partners

Radhika Jones
Editor-in-Chief
Vanity Fair

TREASURER
William Moskalowski
CEO and Founder
Public Consulting Group Inc.

SECRETARY*
Eric Johnson
General Counsel
CARE USA

*Non-member

CHAIR
Glenn Hutchins
Chairman, North Island
Co-Founder, Silver Lake

VICE CHAIRS
Susan Hassan
Founder
Sea Dune Partners

Radhika Jones
Editor-in-Chief
Vanity Fair

TREASURER
William Moskalowski
CEO and Founder
Public Consulting Group Inc.

SECRETARY*
Eric Johnson
General Counsel
CARE USA

CHAIR
Glenn Hutchins
Chairman, North Island
Co-Founder, Silver Lake

VICE CHAIRS
Susan Hassan
Founder
Sea Dune Partners

Radhika Jones
Editor-in-Chief
Vanity Fair

TREASURER
William Moskalowski
CEO and Founder
Public Consulting Group Inc.

SECRETARY*
Eric Johnson
General Counsel
CARE USA

CHAIR
Glenn Hutchins
Chairman, North Island
Co-Founder, Silver Lake

VICE CHAIRS
Susan Hassan
Founder
Sea Dune Partners

Radhika Jones
Editor-in-Chief
Vanity Fair

TREASURER
William Moskalowski
CEO and Founder
Public Consulting Group Inc.

SECRETARY*
Eric Johnson
General Counsel
CARE USA

SOMALIA
Letter from the CFO

2022 was an extraordinary year for CARE, as we managed to reach the highest level of revenue and program implementation activities in our 76-year history. We saw many countries recovering from the aftermath of the COVID-19 pandemic, while new humanitarian challenges emerged in Europe, with the Ukraine crisis impacting the livelihoods of many women and girls. The emerging global food security crisis has started to impact many vulnerable communities in Asia and Africa. During this period, CARE reached record program implementation costs of $748 million, 14% higher than 2021. We managed to reach more vulnerable communities and were able to serve 576 million people in 111 countries through 1,631 active projects.

CARE’s total revenue grew by 22% to $888 million in the fiscal year 2022. CARE also benefited from the continued strong support of our U.S. private donors, governments, and multilateral institutions around the world. Our diversified funding base continues to be a strength. Private revenue of $291 million is up 52% from FY21 with strong performance across all channels, particularly in Major Gifts and Corporate fundraising.

CARE’s commitment to stewardship and efficiency enables us to maximize the value of every dollar we receive. We endeavor to be responsible with the resources entrusted to us, evidenced by the fact that 91 cents of every dollar spent goes toward program expenses. Total program expenses, sponsored primarily by restricted funds, were $76 million above the original budgets due to implementation of humanitarian programs globally, including in Europe due to the Ukraine crisis.

Our success in 2022 resulted in CARE supporting 11 million people to advance gender equality; 86% of our projects integrated gender into their work. We assisted 34 million people who were affected by humanitarian crisis in meeting their basic needs, and provided access to food, water, and nutrition for 41 million people around the world.

We are tremendously grateful for the generous support from our private donors, U.S. government, and other global institutions that helped CARE to advance our mission.

We count on your continued support and contribution in 2023 as we deliver quality services to save lives, defeat poverty, and achieve social justice.

Thank you,

Ranil DeSilva
Chief Financial Officer
### CARE USA Consolidated Statement of Activities

**For the Years Ended June 30, 2022 and June 30, 2021**

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2022</th>
<th>Total 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions of financial assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Private contributions</td>
<td>$149,790</td>
<td>$133,676</td>
<td>$283,266</td>
<td>$179,660</td>
</tr>
<tr>
<td>United States government</td>
<td>240,781</td>
<td>-</td>
<td>240,781</td>
<td>204,096</td>
</tr>
<tr>
<td>CARE International</td>
<td>199,785</td>
<td>-</td>
<td>199,785</td>
<td>196,591</td>
</tr>
<tr>
<td>Other institutional donors</td>
<td>124,535</td>
<td>-</td>
<td>124,535</td>
<td>108,583</td>
</tr>
<tr>
<td>Contributions of nonfinancial assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Private contributions</td>
<td>-</td>
<td>8,221</td>
<td>8,221</td>
<td>11,994</td>
</tr>
<tr>
<td>United States government</td>
<td>25,276</td>
<td>-</td>
<td>25,276</td>
<td>20,354</td>
</tr>
<tr>
<td>CARE International</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>352</td>
</tr>
<tr>
<td>Other institutional donors</td>
<td>2,603</td>
<td>-</td>
<td>2,603</td>
<td>4,664</td>
</tr>
<tr>
<td>Other revenue</td>
<td>3,436</td>
<td>25</td>
<td>3,461</td>
<td>3,019</td>
</tr>
<tr>
<td>Satisfaction of restrictions</td>
<td>92,441 (92,441)</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total support</strong></td>
<td>838,647</td>
<td>49,281</td>
<td>887,928</td>
<td>729,913</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program activities</td>
<td>747,914</td>
<td>-</td>
<td>747,914</td>
<td>658,572</td>
</tr>
<tr>
<td>Supporting activities</td>
<td>70,515</td>
<td>-</td>
<td>70,515</td>
<td>56,703</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>818,429</td>
<td>-</td>
<td>818,429</td>
<td>715,275</td>
</tr>
<tr>
<td>Investment income and other gains and losses</td>
<td>(4,284)</td>
<td>(20,539)</td>
<td>(24,823)</td>
<td>37,874</td>
</tr>
<tr>
<td><strong>Total changes in net assets</strong></td>
<td>15,934</td>
<td>28,742</td>
<td>44,676</td>
<td>52,512</td>
</tr>
<tr>
<td>Net assets, beginning of year</td>
<td>92,307</td>
<td>292,101</td>
<td>384,408</td>
<td>331,896</td>
</tr>
<tr>
<td><strong>Net assets, end of year</strong></td>
<td>$108,241</td>
<td>$320,843</td>
<td>$429,084</td>
<td>$384,408</td>
</tr>
</tbody>
</table>

### Financials at a Glance

#### Program Work Overview

- **4%** Less savory and Caribbean
- **51%** Sub-Saharan Africa
- **53%** Multi-sector
- **9%** Women's economic empowerment
- **25%** Food, water, and sanitation
- **25%** Middle East and North Africa
- **7%** Right to health

#### Where We Work

#### Selected Financial Information

- **14%** Other grants and contracts
- **33%** Private contributions
- **44%** Humanitarian
- **44%** Development
- **2%** Management and general
- **23%** CARE International
- **30%** U.S. government
- **1%** Public information
- **5%** Funding
Vision
We seek a world of hope, inclusion, and social justice, where poverty has been overcome and all people live with dignity and security.

Focus
We put women and girls in the center because we know that we cannot overcome poverty until all people have equal rights and opportunities.

Mission
CARE works around the globe to save lives, defeat poverty, and achieve social justice.

Values
INTEGRITY  EXCELLENCE
DIVERSITY  EQUALITY
TRANSFORMATION
DONATE
Your gift today can help change the world of tomorrow.
Visit: care.org
Email: info@care.org
Call: 1-800-521-CARE (2273)
Mail: CARE Gift Center P.O. Box 1870 Merrifield, VA 22116

ACTIVATE
Join the conversation. Mobilize your networks to create a community of CARE.

Future Gifts
Help CARE fight poverty through a bequest. Contact Planned Giving at 1-800-752-6004 for information about including CARE in your estate planning.

ADVOCATE
Speak up! Join CARE Action and raise your voice in the fight against extreme poverty. Call, meet, inform your elected leaders. careaction.org

JOIN US!
care.org/careers
care.org/get-involved